

## PROGRAMME \_\_\_\_\_

## Wednesday, 22 May 2024

12:30 – 16:00	MARKET TOUR (optional)
15:00 – 18:00	Registration
16:30 - 17:30	AIBI GENERAL ASSEMBLY - AIBI MEMBERS / BY INVITATION ONLY
18:30 – 19:30	WELCOME ADDRESS BY THE HOST AND INTRODUCTION OF SPONSORS
18:30 – 23:00	WELCOME RECEPTION

## Thursday, 23 May 2024

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Carole Le Jeune, Carbon Expert, La Coopération Agricole           10:20 - 11:20         Networking break           11:20 - 11:40         S2.4         NAVIGATING A GREENER FUTURE: RETAIL'S SUSTAINABILITY ROADMAP AND VALUE CHAIN STRATEGY Els Bedert, Product Policy & Sustainability Director, EuroCommerce           11:40 - 12:30         S2.5         INDUSTRY LEADERS PANEL DISCUSSION Moderator: Cyrille Filott, Global Strategist - Consumer Foods, Rabobank Guido Vanherpe, CEO, La Lorraine Bakery Group Pierre Tossut, CEO, Puratos Michael Gutting, Managing Director, Bindewald & Gutting Group María Paz de la Cuesta de los Mozos, Policy Officer, EU Commission Els Bedert, Product Policy & Sustainability Director, EuroCommerce           12:30 - 14:00         Lunch and networking           14:00 - 17:00         Session 3         WORKFORCE AND DIGITALISATION The succession of crisis has exacerbated a pressing need to attract and stabilise workforce in the bakery sector. The high overall economic activity and the evolving worker's profile and expectatior require a deep and dynamic approach of this nowadays critical dimension of the business. This session intends to combine principles versus practical experience and tradition versus latest digital trends. The new competitive environment puts established experience and calls for an ope minded reflection on the attractiveness of our sector and ways to master this.           14:00 - 14:10         S3.1         MODERATOR AND SPONSOR OF THE SESSION INTRODUCTION Moderator: Kari Meltovaara, Managing Director, Leipomo Rosten Oy / Board Member of All Sponsor Introduction: MECATHERM, Raymond Nogael, Vice-President Global Sales,	10.00 10.20	62.2	
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11:20 - 11:40       S2.4       NAVIGATING A GREENER FUTURE: RETAIL'S SUSTAINABILITY ROADMAP AND VALUE CHAIN STRATEGY         Els Bedert, Product Policy & Sustainability Director, EuroCommerce         11:40 - 12:30       S2.5       INDUSTRY LEADERS PANEL DISCUSSION         Moderator: Cyrille Filott, Global Strategist - Consumer Foods, Rabobank       Guido Vanherpe, CEO, La Lorraine Bakery Group         Pierre Tossut, CEO, Puratos       Michael Gutting, Managing Director, Bindewald & Gutting Group         María Paz de la Cuesta de los Mozos, Policy Officer, EU Commission       Els Bedert, Product Policy & Sustainability Director, EuroCommerce         12:30 - 14:00       Lunch and networking         14:00 - 17:00       Session 3       WORKFORCE AND DIGITALISATION         The succession of crisis has exacerbated a pressing need to attract and stabilise workforce in the bakery sector. The high overall economic activity and the evolving worker's profile and expectatior require a deep and dynamic approach of this nowadays critical dimension of the business. This session intends to combine principles versus practical experience and tradition versus latest digital trends. The new competitive environment puts established experience at stake and calls for an ope minded reflection on the attractiveness of our sector and ways to master this.         14:00 - 14:10       S3.1       MODERATOR AND SPONSOR OF THE SESSION INTRODUCTION         Moderator: Kari Meltovaara, Managing Director, Leipomo Rosten Oy / Board Member of All Sponsor Introduction: MECATHERM, Raymond Nogael, Vice-President Global Sales,	10.20 11.20		
CHAIN STRATEGY Els Bedert, Product Policy & Sustainability Director, EuroCommerce         11:40 - 12:30       S2.5       INDUSTRY LEADERS PANEL DISCUSSION Moderator: Cyrille Filott, Global Strategist - Consumer Foods, Rabobank Guido Vanherpe, CEO, La Lorraine Bakery Group Pierre Tossut, CEO, Puratos Michael Gutting, Managing Director, Bindewald & Gutting Group María Paz de la Cuesta de los Mozos, Policy Officer, EU Commission Els Bedert, Product Policy & Sustainability Director, EuroCommerce         12:30 - 14:00       Lunch and networking         14:00 - 17:00       Session 3       WORKFORCE AND DIGITALISATION The succession of crisis has exacerbated a pressing need to attract and stabilise workforce in the bakery sector. The high overall economic activity and the evolving worker's profile and expectation require a deep and dynamic approach of this nowadays critical dimension of the business. This session intends to combine principles versus practical experience and tradition versus latest digital trends. The new competitive environment puts established experience at stake and calls for an ope minded reflection on the attractiveness of our sector and ways to master this.         14:00 - 14:10       S3.1       MODERATOR AND SPONSOR OF THE SESSION INTRODUCTION Moderator: Kari Meltovaara, Managing Director, Leipomo Rosten Oy / Board Member of All Sponsor Introduction: MECATHERM, Raymond Nogael, Vice-President Global Sales,		C2 4	×
Els Bedert, Product Policy & Sustainability Director, EuroCommerce           11:40 - 12:30         \$2.5         INDUSTRY LEADERS PANEL DISCUSSION Moderator: Cyrille Filott, Global Strategist - Consumer Foods, Rabobank Guido Vanherpe, CEO, La Lorraine Bakery Group Pierre Tossut, CEO, Puratos Michael Gutting, Managing Director, Bindewald & Gutting Group María Paz de la Cuesta de los Mozos, Policy Officer, EU Commission Els Bedert, Product Policy & Sustainability Director, EuroCommerce           12:30 - 14:00         Lunch and networking           14:00 - 17:00         Session 3         WORKFORCE AND DIGITALISATION The succession of crisis has exacerbated a pressing need to attract and stabilise workforce in the bakery sector. The high overall economic activity and the evolving worker's profile and expectation require a deep and dynamic approach of this nowadays critical dimension of the business. This session intends to combine principles versus practical experience and tradition versus latest digital trends. The new competitive environment puts established experience at stake and calls for an ope minded reflection on the attractiveness of our sector and ways to master this.           14:00 - 14:10         S3.1         MODERATOR AND SPONSOR OF THE SESSION INTRODUCTION Moderator: Kari Meltovaara, Managing Director, Leipomo Rosten Oy / Board Member of All Sponsor Introduction: MECATHERM, Raymond Nogael, Vice-President Global Sales,	11:20 - 11:40	52.4	
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Guido Vanherpe, CEO, La Lorraine Bakery Group         Pierre Tossut, CEO, Puratos         Michael Gutting, Managing Director, Bindewald & Gutting Group         María Paz de la Cuesta de los Mozos, Policy Officer, EU Commission         Els Bedert, Product Policy & Sustainability Director, EuroCommerce         12:30 - 14:00       Lunch and networking         14:00 - 17:00       Session 3 WORKFORCE AND DIGITALISATION         The succession of crisis has exacerbated a pressing need to attract and stabilise workforce in the bakery sector. The high overall economic activity and the evolving worker's profile and expectation require a deep and dynamic approach of this nowadays critical dimension of the business. This session intends to combine principles versus practical experience and tradition versus latest digital trends. The new competitive environment puts established experience at stake and calls for an ope minded reflection on the attractiveness of our sector and ways to master this.         14:00 - 14:10       S3.1       MODERATOR AND SPONSOR OF THE SESSION INTRODUCTION Moderator: Kari Meltovaara, Managing Director, Leipomo Rosten Oy / Board Member of All Sponsor Introduction: MECATHERM, Raymond Nogael, Vice-President Global Sales,	11.40 12.50	52.5	
Pierre Tossut, CEO, Puratos         Michael Gutting, Managing Director, Bindewald & Gutting Group         María Paz de la Cuesta de los Mozos, Policy Officer, EU Commission         Els Bedert, Product Policy & Sustainability Director, EuroCommerce         12:30 - 14:00       Lunch and networking         14:00 - 17:00       Session 3 WORKFORCE AND DIGITALISATION         The succession of crisis has exacerbated a pressing need to attract and stabilise workforce in the bakery sector. The high overall economic activity and the evolving worker's profile and expectation require a deep and dynamic approach of this nowadays critical dimension of the business. This session intends to combine principles versus practical experience and tradition versus latest digital trends. The new competitive environment puts established experience at stake and calls for an ope minded reflection on the attractiveness of our sector and ways to master this.         14:00 - 14:10       S3.1       MODERATOR AND SPONSOR OF THE SESSION INTRODUCTION         Moderator: Kari Meltovaara, Managing Director, Leipomo Rosten Oy / Board Member of All Sponsor Introduction: MECATHERM, Raymond Nogael, Vice-President Global Sales,			
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Moderator: Kari Meltovaara, Managing Director, Leipomo Rosten Oy / Board Member of All Sponsor Introduction: MECATHERM, Raymond Nogael, Vice-President Global Sales,			
Sponsor Introduction: MECATHERM, Raymond Nogael, Vice-President Global Sales,	14:00 - 14:10	S3.1	
Marketing, Business Development & Sustainability			Marketing, Business Development & Sustainability

14:10 - 14:30	S3.2	THE SEARCH FOR MEANING IN WORK
		Pia-Maria Thorén, Inspiration Director and Coach, Agile People
14:30 - 14:50	S3.3	AI: EVERYBODY IS TALKING ABOUT IT, BUT WHAT DOES IT MEAN FOR YOUR BUSINESS?
		Cyrille Filott, Global Strategist - Consumer Foods, Rabobank
14:50 - 15:30		Networking break
15:30 – 15:50	S3.4	WORKFORCE CRISIS AND SOLUTIONS - AUTOMATION
		George Mavromaras, Board Member, Bakehellas
15:50 – 17:00	S3.5	INDUSTRY LEADERS PANEL DISCUSSION
		Sebastian Gooding, CEO, Ditsch / Valora Group Management
		Peter van den Berg, CEO, Pandriks Group
		Frank Kleiner, CEO, Harry-Brot
		Together with the keynote speakers of this session
17:00 – 18:30		Downtime and networking in the exhibition area
18:30 – 18.45		Change of location – transport organised
18:45 – 23:00		Gala dinner

## Friday, 24 May 2024

9:00 - 12:30		<b>Session 4 INTERNATIONAL DEVELOPMENTS</b> While the global population is expected to reach 10 billion individuals by 2050, bread, as one of the most fundamental and traditional forms of human nutrition, has a pivotal role to play. Yet, this strong reality is so far poorly acknowledged amongst international bodies and institutions. Exports and developments beyond their traditional boundaries and types of products is a new reality for a growing number of industrial bakers, as well as the installation of capacity in third countries. This session will pursue the AIBI's objective to further tighten the links between the bakers' organisations and operators from the main global regions and pursue their joined aspiration for visibility at
		international level. Speakers will bring the audience through the cultural aspects of bread consumptions in the different regions and related market developments aspects.
9:00 - 9:10	S4.1	MODERATOR AND SPONSOR OF THE SESSION INTRODUCTION Moderator: Jean-Manuel Lévêque, Chairman, Novepan / Board Member of AIBI Sponsor Introduction: LESAFFRE, Thomas Lesaffre, Baking Marketing Director
9:10 - 9:40	S4.2	BAKING IN A FRAGMENTED WORLD Peter Eitel, Senior Manager, PWC Germany
9:40 - 10:00	S4.3	EU Jean-Manuel Lévêque, Chairman, Novepan / Board Member of AIBI
10:00 - 10:20	S4.4	USA Eric Dell, President and CEO, American Bakers Association
10:20 - 10:40	S4.5	LATIN AMERICA Irene Mínguez Pablos, Global R&D Director, Bimbo Group
10:40 - 11:20		Networking break
11:20 – 11:30	S4.6	SE ASIA Aizen Hsu, International Affairs Coordinator, Taipei Bakery Association
11:30 – 11:50	S4.7	SOUTH AFRICA Craig Binnion, Executive Director, South African Chamber of Baking
11:50- 12:10	S4.8	AUSTRALIA Tony Smith, Executive Officer, Baking Association of Australia
12:10 - 12:30	S4.9	PLATFORM DISCUSSIONS ACROSS REGIONS All speakers
12:30 - 14.30		Farewell Lunch
14:00 - 15:30		AIBI SOUNDING BOARD (Upon invitation)